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CEO MESSAGE



Welcome to our first ever annual report! We are very proud to share several of our key accomplishments that your county hospital, Arrowhead Regional Medical Center (ARMC) has had over the past year.

ARMC is so much more than the hospital of last resort for the 2.2 million residents of San Bernardino County, it is the heart of a healthy community and a hub for advanced medicine and medical education throughout the County.

As a university-affiliated, full-service comprehensive health system, ARMC is proud to provide services ranging from primary care and family medicine to the most advanced services in neurosciences, trauma, burn, women's health, orthopedics, heart and vascular and beyond.

In 2024, we celebrated our 25th anniversary at our current location and naming of Arrowhead Regional Medical Center.

We are very excited in all that we've been able to accomplish last year, and very excited for what's to come in 2025 and into the future.

Thank you,

A Holdfred

ANDREW GOLDFRACH, FACHE

ABOUT US

Mission

In an environment of learning and innovation, to serve our diverse community with high-quality compassionate care.

Vision

To improve the health of the community by being a provider of choice for health care delivery and education.

Values





ABOUT US

| Licensed Beds | 450 |
|------------------------------|-----|
| Primary Care Clinics | 5 |
| Outpatient Specialty Clinics | 40 |
| Mobile Medical Units | . 3 |

GRADUATE MEDICAL EDUCATION

| Accredited Residency | |
|-----------------------|----|
| Programs | 11 |
| Accredited Fellowship | |
| Programs | 5 |
| American Osteopathic | |
| Association Program | 1 |

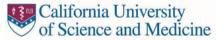


Services Offered

- Comprehensive Cancer Care & Infusion Center
- ✓ Dev A. GnanaDev Level 1 Adult Trauma Center
- Edward G. Hirschman Regional Burn Center
- ✓ Heart and Vascular Services
- ✓ Inpatient Behavioral Health
- ✓ Integrated Community Health
- Neonatal Intensive
 Care Unit
- ✓ Neurosciences and Comprehensive Stroke Center

- Orthopedics
- **▼** Pediatrics
- Primary and Specialty
 Care Clinics
- Primary Care and Family Medicine
- ✓ Pulmonary and Critical Care Services
- **✓** Women's Health
- ✓ Wound Care / Hyperbaric Medicine
- ✓ And More...

ARMC is the primary teaching hospital for the California University of Science and Medicine

















PATIENT CARE 2024 AT A GLANCE

90,000

ED Visits



23,000

Hospital Discharges



546,000 Outpatient Visits

Colton Fontana San Bernardino Redlands Westside

3,100 Mobile Clinic Visits





2,000 Number of Births

8,460 Total Surgeries



OUR SERVICE AREAS



COMMUNITY ENGAGEMENT



THE HEAD OF A HEALTHY COMMUNITY

Health Screenings

Community Health Education

Partnerships with Local Nonprofits & Organizations

Collaborations with Local Schools & Colleges

Wellness Clinics

Support Groups





COMMUNITY BENEFITS



Charity Care

\$83,810,773

Indigent Care Services

\$88,433,355

Subsidized Health Services

\$139,690,205



ARMC is proud to *invest* in the health of those whom we serve. We do this by providing free and discounted medical care, offering health care services, funding community-based resources, educating the next

generation of health care providers and more.



OUR PEOPLE

5,000+ Employees

240

Resident
Physicians
& Fellows

one mission

one team

we are armc!

700

Medical Students



Physicians & Advanced Practice Professionals

2024

PHYSICIAN & EMPLOYEES OF THE YEAR











NEW

PROGRAMS & SERVICES



NEW Adolescent Behavioral Health Unit

Groundbreaking of a new Adolescent Behavioral Health Unit in September 2024. (Plan to open mid-2025)



One of the first Adolescent Psychiatry Emergency Rooms in the State with a 20-bed dedicated adolescent psychiatry inpatient service.



Surgical Services Expansion

- Plastic Microsurgical Reconstruction
- In-House Cardiothoracic Service
- Robotic Pancreatic & Foregut
- ✓ Breast & Sarcoma Reconstruction





Residency Highlights

- \chi 25th year of Neurosurgery Residency Program
- Established the 2nd Vascular Surgery Integrated Residency Program in Southern California.

Spring 2024

Our Level 1 Trauma Center was renamed to Dev A. GnanaDev Trauma Center.



CAPITAL IMPROVEMENTS



New Lab hematology automation system and middleware, test volume averages 23,000 CBCs monthly or 276,000 tests annually.

New Al software for radiologist offering improved patient outcomes through delivering the right care to each patient in need.





New Lab Chemistry analyzers, automation and middleware for the performance of approx. 100 different Chemistry and infectious disease tests. Monthly test volume averages 325,000 individual tests or 3.9 million tests annually.



Two new Hyperbaric Oxygen Chambers to provide patients with oxygen in the blood for improved healing, pain relief, circulation, and faster recovery.

EDUCATIONAL INSTITUTIONS

40 AFFILIATIONS

Azusa Pacific University *

California Baptist University *

California University of Science and Medicine

Cal State University Dominguez Hills *

Cal State University San Bernardino *

Chamberlain University *

Chapman University

Colton/Redlands/Yucaipa ROP

Concorde Career Colleges

Concordia University Irvine

Grand Canyon University

Loma Linda University

Loma Linda University School of Allied Health

Loma Linda University, School of Nursing *

Loma Linda University, School of Pharmacy

Patton State

Queens University of Charlotte *

Rialto Fire Department

Riverside Community College *

Rocky Vista University

Roseman School of Pharmacy

Saddleback College

Saint Georges University

San Bernardino Community College District *

Santa Barbara City College

Smith Chason School

Stanbridge University

Texas Wesleyan University

United States University*

University of Arizona

University of California Riverside

USC, Keck School-Nurse Anesthesia

Victor Valley College *

Walden University

West Coast University *

Western Governor's University *

Western University of Health Sciences *

Western University of the Pacific

* Nursing Schools



RESEARCH



publications indexed in the National Library of Medicine's PubMed system



39 other publications



156 conference presentations



HEALTH EQUITY





In 2024, ARMC had 65,866 assigned lives for primary care services.



POPULATION HEALTH

The Value Based Programs team drives reduction in health care disparities through continuous focus on improving access to preventative health care services. These efforts have resulted in a significant increase in the number of patients accessing services.



ENHANCED CARE MANAGEMENT

Enhanced Care Management (ECM) is a multidisciplinary care team approach to support patients who meet criteria such as chronic conditions, serious mental health and/or substance use, individuals who are unhoused or at risk of being unhoused. In 2024, the ECM team provided services to 2,000 patients in San Bernardino County.



JUSTICE INVOLVED PROGRAM

In 2024, ARMC introduced the Justice Involved (JI) program which has the focus of supporting individuals re-entering the community post-incarceration and reducing recidivism. Community Health Workers facilitate Medi-Cal enrollment, continuity of healthcare services, and general support services to detainees at two juvenile detention centers and five jails.

ARMC FOUNDATION

Projects



ARMC officially broke ground on a stateof-the-art Adolescent Behavioral Health Unit in September 2024, to tackle the mental health challenges faced by the youth in our community.



The ARMC Foundation raised \$467,000 towards the project.



please DONATE C



